



## **YEAR END ACCOUNTS**

### **SHIPLEY COLLEGE**

**Report and Financial Statements**

**Year ended 31 July 2018**

## **Key Management Personnel, The Corporation and Professional advisers**

### **Key management personnel**

Key management personnel are defined as members of the College Leadership Team and were represented by the following in 2017/2018:

Nav Chohan	Principal and CEO; Accounting officer
Julie Kitcheman	Vice Principal Curriculum
Lorraine Swift	Vice Principal Finance and Planning

### **The Corporation**

A full list of Governors making up the Corporation body is given on page 13 and 14 of these financial statements.

Mr Jeremy Stott acted as Clerk to the Corporation throughout the period.

The Principal and Clerk to the Corporation are designated as Senior Post holders.

### **Professional advisers**

#### **BANKERS:-**

Lloyds PLC  
67 Park Row  
Leeds  
LS1 1NX

#### **SOLICITORS:-**

Rolitts  
Citadel House,  
58 High Street  
Hull  
HU1 1QE

#### **FINANCIAL STATEMENTS & REGULARITY AUDITORS:-**

Mazars LLP  
Park View House  
58 The Ropewalk  
Nottingham  
NG1 5DW

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## **STRATEGIC REPORT**

### **NATURE, OBJECTIVES AND STRATEGIES**

The members present their report and the audited financial statements for the year ended 31 July 2018.

### **LEGAL STATUS**

The Corporation was established under the Further and Higher Education Act 1992 for the purpose of conducting Shipley College. The College is an exempt charity for the purposes of Part 3 of the Charities Act 2011.

### **MISSION**

“To provide high quality, inspirational education and training that meets the ambitions of individuals, businesses and communities.”

### **PUBLIC BENEFIT**

Shipley College is an exempt charity under the Part 3 of the Charities Act 2011 and following the Machinery of Government changes in July 2016, is regulated by the Secretary of State for Education as Principal Regulator for all FE Corporations in England. The members of the Corporation, who are trustees of the charity, are disclosed on page 13 and 14.

In setting and reviewing the College’s strategic objectives, the Corporation has had due regard for the Charity Commission’s guidance on public benefit and particularly upon its supplementary guidance on the advancement of education. The guidance sets out the requirement that all organisations wishing to be recognised as charities must demonstrate, explicitly, that their aims are for the public benefit.

In delivering its mission, the College provides the following identifiable public benefits through the advancement of education:

- High-quality teaching
- Widening participation and tackling social exclusion
- Excellent employment record for students
- Strong student support systems
- Links with employers, industry and commerce
- Links with Local Enterprise Partnerships (LEPs)

### **IMPLEMENTATION OF THE STRATEGIC PLAN**

The College is working under a Strategic Plan for the period to 2020. The main Strategic Drivers are:

1. Support for the Regional Economy
2. Maximise student achievement and progression
3. Develop Opportunities for Personal Growth
4. Achieving a surplus to invest in the student experience

Progress on the Strategic Drivers is reviewed annually with operational plans prepared for each academic year concerning new developments, quality improvement, finance, human resources and employer responsiveness.

## SHIPLEY COLLEGE

The Corporation monitors the performance of the College against these plans which are reviewed and updated each year. The College recognises it operates in a very competitive and challenging environment and will maintain a vigorous response to these challenges. It recognises the national priority placed on collaborative activity with other agencies, community groups and employers to support national priorities. The College will continue to take a leading role in 14-19 developments in the district and proactively engage with employers to ensure responsiveness to business needs. The College will also continue to work with others to widen participation, increase achievement and contribute to Airedale regeneration and district – wide initiatives.

### FINANCIAL OBJECTIVES

The Finance Plan supports the Corporation's three year strategic plan. The fulfilment of this strategy and plan is monitored systematically by the Corporation, as is the risk assessment which is also a part of the Corporation's strategic plan.

In addition to supporting the strategic plan of the College the Corporation has 3 financial objectives:-

- To maintain good financial management and reporting which records the achievement of the agreed quantitative performance indicators
- To maintain good financial management systems which maintains the confidence of funding bodies, suppliers and professional advisers
- To reduce non pay expenditure but maintain a high standard of College accommodation and equipment

The College's financial strategy includes a series of performance indicators which have been agreed to monitor the successful implementation of the policies.

<b>Key performance Indicator</b>	<b>Measure/Target</b>	<b>Actual for 2017/18</b>
Financial Health Score	Good	<b>Achieved</b>
Earnings before interest, tax, depreciation and amortisation	Above 3% of income	<b>Achieved</b> 3.33%
Pay increase is actioned	1% increase	<b>Achieved</b> 1% implemented – with minimum increase of £250 per Full Time Equivalent
Cash flow	Bank Balance supports Capital requirements and year end balance increases.	<b>Not Achieved</b> Cash decreased by £16k after capital spend of £142k Operating surplus less than targeted due to the impact of lagged funding

### PERFORMANCE INDICATORS

The College's Strategic Drivers are underpinned by the following Key Performance Indicators

- Retention and achievement
- Progress against income targets
- Major Programme Attendance
- Quality of Teaching, Learning and Assessment
- Sector Contributions
- Performance against contract values for 16-18, 19+ and Employer Responsive provision.

## SHIPLEY COLLEGE

The Principal reports to the Corporation on progress in relation to these indicators. Retention and achievement performance is reported at every Corporation meeting. Other indicators are presented as appropriate.

The College is committed to observing the importance of sector measures and indicators and uses the FE Choices website which looks at measures such as achievement rates.

The College is required to complete the annual Finance Record for the Education and Skills Funding Agency. The Finance Record produces a financial health grading. The current rating of Good meets the College's target.

In November 2016 the College received a Short Inspection from Ofsted and continues to be judged as 'Good'.

### FINANCIAL POSITION

#### Financial Results for the Year

The College generated an operating surplus of £126k, before the cost of the Defined Benefit Scheme adjustments. The effect of these adjustments are detailed below:-

	2017/18		2016/17	
	£'000	£'000	£'000	£'000
Operating surplus before pension reserve adjustments		126		253
Pension reserve adjustments:-				
Pension cost – note 6	316		349	
Pension Finance cost – note 9	86	(402)	124	(473)
		<hr/>		<hr/>
Deficit for the year – Page 29		(276)		(220)
		<hr/>		<hr/>

The College generated a deficit before other gains and losses in the year of £276k (2016/17 £220k), with a total comprehensive surplus of £473k (2016/17 surplus of £2,081k).

The main sources of income upon which the College depends, in addition to the funds provided by the funding bodies which represents 85% of income, are Other grant funded schemes and Fee income and Advanced Learner loans. These additional sources represent 15% (2016/17 15%) of total operating income. The College continues to seek opportunities to increase additional non funding body income in future years with new provision in Advanced Learning Loans and full cost work as well as maximising opportunities arising from the Apprenticeship Levy.

The College has two subsidiary companies Shipley College Developments Limited and Shipley College Services Limited. The principal activity of Shipley College Developments Limited was acting as a Design and Build agent which handled the building of the College's new Jonathan Silver Building. Shipley College Services Limited is a dormant company with no trading since incorporation. In the current year the deficit generated in Shipley College Developments Limited was £2k.

Consolidated accounts have not been prepared for the year to 31 July 2018 as the results of Shipley College Developments Limited are not considered to be material.

# SHIPLEY COLLEGE

## **Treasury policies and objectives**

Treasury management is the management of the College's cash flows, its banking, money market and capital market transactions; the effective control of the risks associated with those activities; and the pursuit of optimum performance consistent with those risks.

The College has a treasury management policy in place as part of the annexes to the Financial Regulations. This is reviewed by the Finance and General Purposes committee on behalf of the Corporation.

Short term borrowing for temporary revenue purposes is authorised by the Accounting Officer. All other borrowing requires the authorisation of the Corporation and shall comply with the requirements of the Financial Memorandum.

## **Cash flows and liquidity**

The College had cash reserves at the year end of £455k (2016/17 £471k). There was a small operating cash outflow during the year. The College has no loans at the current time or in the previous year.

## **Reserves Policy**

The College currently has no formal Reserves Policy, but recognises the importance of reserves in the financial stability of an organisation, whilst ensuring that adequate resources are provided for the College's core business. The College currently holds no restricted reserves. The College has accumulated general reserves excluding the Pension deficit/liability, as stated in note 20, page 50 of £1,758k (2016/17 £1,629k) and cash balances of £455k (2016/17 £471k). The College wishes to continue to accumulate reserves and cash in order to create a contingency fund.

## **CURRENT AND FUTURE DEVELOPMENT AND PERFORMANCE**

### **Student Numbers**

Adult learner responsive targets were met in 2017/18. Numbers for 16-18 year olds were 9% above contract.

Early indications for 2018/19 suggest:-

- 16-18 numbers will increase by at least 5%;
- apprenticeship enrolments are likely to increase over the year; and
- adult enrolments will comfortably meet contract targets;

### **Student Achievement**

Student achievement rates for Learner Responsive and apprenticeship provision are above national averages and have been stable over the last 3 years in accordance with the changing curriculum balance.

### **Curriculum Developments**

The College plans to:-

- provide a good, balanced range of choices in the context of the district's 14-19 Strategy, including introduction of the new post 16 'T Level' courses;
- make an active contribution to local regeneration through community based provision and support for local companies;
- play an active role in a range of Leeds City Region Partnerships;
- through effective coordination with Job Centre Plus, provide effective provision for the unemployed;
- ensure the effectiveness of the College's contribution to the funding agencies and District targets in line with the national, regional and district priorities.

## **Payment Performance**

The Late Payment of Commercial Debts (Interest) Act 1998, which came into force on 1 November 1998, requires Colleges, in the absence of agreement to the contrary, to make payments to suppliers within 30 days of either the provision of goods or services or the date on which the invoice was received. The target set by the Treasury for payment to suppliers within 30 days is 95 per cent. During the accounting period 1 August 2017 to 31 July 2018, the College paid 84 per cent of its invoices within 30 days. A further 8% were paid within 30 days of resolution of a query or payment of an invoice received significantly after the invoice date. The College incurred no interest charges in respect of late payment for this period.

## **Trade union facility time**

The Trade Union (Facility Time Publication Requirements) Regulations 2017 require the College to publish information on facility time arrangements for trade union officials at the College. 1 Employee (0.7 FTE), was given Trade union facility time in the year. This represented 1% of that employees paid time and cost £115.

## **Events after the end of the reporting period**

There have been no post balance sheet events requiring disclosure.

## **Future developments**

The College is under Plan Led Funding and hence income for 2018/19 has been confirmed by the Education and Skills Funding Agency at £4,138k for 16-19 allocation and £1,811k for Adult Education.

## **Going Concern**

Although the balance sheet shows a total net liability of £1270k, excluding the pension liability the College has net assets of £1,875k. Of the total pension liability of £3,145k, only the agreed schedule of pension contributions is due for payment within twelve months from the date of signing the financial statements.

The funding for 2017/18 increased in line with the lagged funding methodology and is expected to increase further in future years in line with the increase in current enrolments. The College has generated an operating surplus of £126k, before the cost of the Defined Benefit Scheme adjustments, thus improving the net assets and maintaining the cash reserves.

As at 31 July 2018 the College had net current liabilities of £183k. This includes £208k holiday pay accrual and £89k deferred income from Government capital grants in line with the requirements of FRS102. The holiday pay accrual will be released as part of the normal salary payment in August and the capital grant release to income over the next twelve months so these do not affect the cashflows of the College. The College has in place an overdraft facility of £100k which was not utilised at year end but can be utilised to fund short term cash requirements.

The College has prepared 4 year financial forecasts and 2 year cashflow statements and has successfully secured new income sources in this period. Based on this, the Corporation is confident that the College will generate sufficient cash flows to meet its obligations as they fall due for payment. For this reason, it continues to adopt the going concern basis in preparing these financial statements.



## **RESOURCES**

The College has various resources that it can deploy in pursuit of its strategic objectives.

Tangible resources include the freehold of the Mill Building and Leasehold improvements on the Salt and Exhibition and Jonathan Silver Buildings within the Saltaire campus. The operating leases of the Salt and Exhibition Buildings and gardens (where the Jonathan Silver Building is now situated) were extended for 105 years in 2014 to assist in securing resources for the College. The Jonathan Silver Building was completed on the Exhibition Gardens in 2015 and opened in September 2015. Matched funding was secured for refurbishment of the College's Salt Building which means that the College's estate is now secure for the foreseeable future.

### ***Financial***

The College has £183k of net current liabilities, this includes £208k holiday pay accrual and £89k deferred income from Government capital grants in line with the requirements of FRS102. The holiday pay accrual will be released as part of the normal salary payment in August and the capital grant released to income over the next twelve months so these do not affect the cashflows of the College.

### ***People***

As at 31 July 2018 the College employed 173 people (expressed as full time equivalents), of whom 119 have a direct teaching role. This represents 266 staff, of which 187 have a direct teaching role.

### ***Reputation***

The College has a good reputation locally. Maintaining a quality brand is essential for the College's success at attracting students and for promoting external relationships.

## **PRINCIPAL RISKS AND UNCERTAINTIES:**

The College has maintained its Risk Management arrangements throughout the year. The College has continued to develop and embed systems of internal control, including financial, operational and risk management, which are designed to protect the College's assets and reputation.

As set out in the College's Risk Management arrangements, the Risk Management Group regularly reviews the risks to which the College is exposed. They identify systems and procedures, including specific preventable actions which should mitigate any potential impact on the College. The internal controls are then implemented and the subsequent year's appraisal will review their effectiveness and progress against risk mitigation actions. In addition to the annual review, the Principal and the Risk Management Group also consider any risks which may arise as a result of a new area of work being undertaken by the College.

The risk register is maintained at College level and is reviewed annually by the full Corporation and more frequently by Audit committee and The Finance and General Purposes committee. The risk register identifies the key risks, the likelihood of those risks occurring, their potential impact on the College and the actions being taken to reduce and mitigate the risks. Risks are prioritised using a consistent scoring system.

The Risk Register incorporates the Risk Management Plan which supports the principal risk factors. Other key items of College documentation, such as the Sector/Service Development plans, embed awareness of risk into College processes.

Outlined below is a description of the principal risk factors that are covered in the College's Risk Management Plan. Not all the factors are within the College's control. Other factors besides those listed below may also adversely affect the College.

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## **1. Government funding**

The College has considerable reliance on continued government funding through the further education sector funding bodies. In 2017/18, 85% of the College's revenue was ultimately public funded and this level of requirement is expected to continue. There can be no assurance that government policy or practice will remain the same or that public funding will continue at the same levels or on the same terms.

The College is aware of several issues which may impact on future funding:

- The College, in conjunction with its key stakeholders, is developing a strategy for growth in response to the devolution agenda and to the apprenticeships reform.
- It is recognised that the apprenticeship levy and new apprenticeship standards are significantly affecting the marketplace, though the full implications are not yet known as government policy continues to develop.
- There is considerable competition for full time student numbers in the local area with the majority of secondary schools operating a sixth form. Bradford demographics show a key issue will be severe shortage of spaces in the longer term. If the College can maintain/improve recruitment in the medium term, enrolments and therefore income, should be healthy into the next decade.
- Number of apprenticeship places. The College is keen to expand apprenticeships and achieved a 12% increase in new starts in 2017/18.

The College has entered into a 'Delivery Agreement' with the Local Enterprise Partnership of the Leeds City Region to ensure that local agency support will be forthcoming if skills budgets are devolved from the Education and Skills Funding Agency.

## **2. Tuition fee policy**

Ministers have confirmed that the fee assumption remains at 50%. In line with the majority of other colleges, Shipley College will seek to increase tuition fees in accordance with the fee assumptions. The price elasticity of adult learning for the College is not yet fully understood. The risk for the College is that demand falls off as fees increase. This will impact on the growth strategy of the College.

This risk is mitigated in a number of ways:

- By ensuring the College is rigorous in delivering high quality education and training, thus ensuring value for money for students
- Close monitoring of the demand for courses as prices change

## **3. Maintain adequate funding of pension liabilities**

The financial statements report the share of the Local Government Pension Scheme deficit on the College's balance sheet in line with the requirements of FRS 102. This risk is mitigated by the payment of additional contributions as advised by the pension actuaries. The current agreement is for £45,300 payable over the 3 years to March 2020.

## **4. Failure to maintain the financial viability of the College**

The College's current financial health grade is classified as "Good" as described above. The continuing challenge to the College's financial position remains the constraint on further education funding arising from the ongoing cuts in public sector spending whilst maintaining the student experience. This risk is mitigated in a number of ways:

- By rigorous budget setting procedures and sensitivity analysis
- Regular in year budget monitoring
- Robust financial controls

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- Exploring ongoing procurement efficiencies

### **STAKEHOLDER RELATIONSHIPS**

In line with other colleges and with universities, Shipley College has many stakeholders. These include:

- Students;
- Staff;
- the Education Skills Funding Agency;
- the Local Authority;
- the Department for Education;
- local employers (with specific links);
- the local community;
- other Further Education institutions;
- Trade unions;
- Local Enterprise Partnerships (LEPs);
- West Yorkshire Combined Authority; and
- Professional bodies.

The College recognises the importance of these relationships and engages in regular communication with them through a variety of means.

### **EQUAL OPPORTUNITIES AND EMPLOYMENT OF DISABLED PERSONS**

#### **Equal Opportunities**

The College respects and values the social and cultural diversity of its learners and employees by seeking to ensure that all have the opportunity to participate fully and achieve their potential irrespective of any of the following Equality Act 2010 'protected characteristics':

- age,
- disability,
- gender reassignment,
- marriage and civil partnership,
- pregnancy and maternity,
- race, religion
- belief, sex, and sexual orientation.

In achieving this objective, Shipley College is committed to promoting the Public Sector Duty and has in the performance of its corporate responsibilities due regard to the need to;

- Eliminate unlawful discrimination, harassment and victimisation and any other conduct prohibited by the Equality Act 2010
- Advance Equality of Opportunity and foster good relations between people who share a protected characteristic and people who do not share it.

The College achieves the aims of the Public Sector Duty by:

- Providing a learning and work environment which is inclusive
- Ensuring all policies, procedures and the design and delivery of the College services are free from discrimination and are appropriately monitored to respond to the diverse needs of all learners, employees and the wider community.

The College considers all applications from disabled persons, bearing in mind the aptitudes of the individuals concerned. Where an existing employee becomes disabled, every effort is made to ensure that employment with the College continues. The College's policy is to provide training, career development and opportunities for promotion which are, as far as

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possible, identical to those for other employees. The Equality and Diversity Plan is updated each year and monitored by managers and governors.

### **Disability Statement**

The College seeks to achieve the objectives set down in the Equality Act 2010:

a) All College adaptations and building works are undertaken in accordance with Part M (Access to and Use of Buildings) of the Building Regulations. The College's new building (the Jonathan Silver Building) which was opened in September 2015, is designed to meet the needs of high needs learners and contains specialist areas and equipment.

b) The College has appointed a Head of Learning Support, who provides information, advice and arranges support where necessary for students with disabilities

c) There is a list of specialist equipment, such as a Deaf Call system and portable induction loops, which the College can make available for use by students and a range of assistive technology is available in the Learning Resource Centre.

d) The Admissions Policy for all students is described in the College Prospectus. Appeals against a decision not to offer a place are dealt with under the Compliments and Complaints Policy.

e) The College has made a significant investment in the appointment of specialist lecturers to support students with learning difficulties and/or disabilities. There are a number of Learning Support Assistants who can provide a variety of support for learning. There is an ongoing programme of staff development to ensure the provision of a high level of appropriate support for students who have learning difficulties and/or disabilities.

f) Specialist programmes are described in College prospectuses, and achievements and destinations are recorded and published.

g) Pastoral support and welfare services are described in the 'Student Handbook', which is issued to students at induction with instructions on how to access support.

### **DISCLOSURE OF INFORMATION TO AUDITORS**

The members who held office at the date of the approval of this report confirm that, so far as they are each aware, there is no relevant audit information of which the College's auditor is unaware; and each member has taken all the steps that he or she ought to have taken to be aware of the relevant audit information and to establish that the College's auditor is aware of that information.

The report of the Members of the Corporation was approved by the members on 11 December 2018 and signed on its behalf by:-



**Joanne Beaumont, Chair of the Corporation**  
**11 December 2018**

**STATEMENT OF CORPORATE GOVERNANCE AND INTERNAL CONTROL**

The following statement is provided to enable readers of the annual report and accounts of the College to obtain a better understanding of its governance and legal structure.

This statement covers the period from 1 August 2017 to 31 July 2018 and up to the date of approval of the annual report and financial statements.

The College endeavours to conduct its business:

- i. in accordance with the seven principles identified by the Committee on Standards in Public Life (selflessness, integrity, objectivity, accountability, openness, honesty and leadership);
- ii. in full accordance with the guidance to colleges from the Association of Colleges in the Code of Good Governance for English Colleges (“the Code”);

In the opinion of the Governors, the College complies with all the provisions of the Code, and it has complied throughout the year ended 31 July 2018. The Governing Body recognises that, as a body entrusted with both public and private funds, it has a particular duty to observe the highest standards of corporate governance at all times. In carrying out its responsibilities, it takes full account of The Code of Good Governance for English Colleges issued by the Association of Colleges in March 2015, which it formally adopted on 14 July 2015.

The College is an exempt charity within the meaning of Part 3 of the Charities Act 2011. The Governors, who are also the Trustees for the purposes of the Charities Act 2011, confirm that they have had due regard for the Charity Commission’s guidance on public benefit and that the required statements appear elsewhere in these financial statements.

**Governors serving on the College Board during 2017/2018 and up to the date of signature of this report**

<b>Name</b>	<b>Date of appointment</b>	<b>Term of office</b>	<b>Date of resignation</b>	<b>Status of appointment</b>	<b>Attendance at Full Corporation</b>	<b>Committees served and attendance</b>
Mr P Brown	January 2005 Reappointed June 2017	3 years		Member	3/3	F&GP (3/4); Remuneration (2/2)
Mr N Hainsworth	July 2007 Reappointed July 2017	3 years		Member	3/3	Chair: Audit (2/2)
Mr J Egan	November 2009 Reappointed Nov 2016	3 years		Member	2/3	Audit (2/2), Remuneration (2/2) Chair C&Q (3/3)
Mr N S Chohan	July 2009	N/a		Principal (Accountin g Officer)	3/3	F & GP (4/4); Search (1/1); Curriculum & Quality (3/3)
Mr S Desai	Dec 2010 Reappointed Dec 2017	3 years		Staff Member	3/3	Audit (1/1), C&Q (3/3)
Mr A Podesta	Dec 2011 Reappointed Oct 2015	3 years		Member	2/3	Chair of F&GP (4/4),
Ms J Beaumont	Oct 2012 Reappointed Oct 2016	3 years		Member	3/3	Chair: Corporation C&Q (2/3), F&GP (3/4), Remuneration (2/2), Search (1/1)

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Name	Date of appointment	Term of office	Date of resignation	Status of appointment	Attendance at Full Corporation	Committees served
Mr P Webley	Oct 2012 Reappointed Oct 2016	3 years	Oct 2018	Member	2/3	Audit (1/2), C&Q (1/3), Search (1/1) Vice Chair Corporation
Mr D Butcher	Apr 2015 Reappointed April 2016	3 years		Member	3/3	F&GP (4/4)
Ms S Khan	Apr 2015 Reappointed April 2016	3 years		Member	3/3	C&Q (2/3)
Mr J Parker	Apr 2015 Reappointed April 2016	3 years		Member	3/3	Audit (2/2) C&Q (3/3)
Ms L Ware	Apr 2015 Reappointed April 2016	3 years	Sept 2018	Member	2/3	C&Q (3/3)
Ms W Rowan	Dec 2015 Reappointed Dec 2017	3 Years		Staff Member	3/3	F&GP (3/4),
Miss Z Shah	Dec 2016 Reappointed Dec 2017	1 Year	July 2017	Student	3/3	
Mr C Forrest	Dec 2016 Reappointed Dec 2017	3 years		Member	3/3	C&Q 3/3 Audit 2/2
Mrs R Howarth	Dec 2016 Reappointed Dec 2017	3 years		Member	2/3	C&Q 3/3
Mr P Hunter	Dec 2016 Reappointed Dec 2017	3 years		Member	2/3	C&Q 1/3
Miss M Trutwein	Dec 2017	2 Years		Student	1/3	
Vacancies: 3 (2 external members and 1 student member)						
Clerk to the Corporation: Mr J Stott						

### Non Corporation Members co-opted to serve on College committees during 2017/2018

Name	Date of appointment	Term of office	Date of resignation	Committees served
Mr M Brannan	March 2008 Reappointed Mar 2017	3 yrs		Audit (1/2)
	Oct 2011 Reappointed Oct 2015	4 yrs		Search (1/1)

It is the Corporation's responsibility to bring independent judgement to bear on issues of strategy, performance, resources and standards of conduct.

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The Corporation is provided with regular and timely information on the overall financial performance of the College together with other information such as performance against funding targets, proposed capital expenditure, quality matters and personnel related matters such as health and safety, equality and diversity and environmental issues. The Corporation meets each term.

The Corporation conducts its business through a number of committees. Each committee has terms of reference, which have been approved by the full Corporation. These committees are:-

- Finance and General Purposes; renamed Finance and Resources for 2018/19
- Search
- Remuneration
- Curriculum and Quality; and
- Audit.

The Corporation, Finance and General Purposes, and Curriculum & Quality committees convene termly. The Audit Committee meets twice and the Search and Remuneration committees are convened at least once a year.

Full approved minutes of all meetings, except those deemed to be confidential by the Corporation, are available on the College's website at [www.shipley.ac.uk](http://www.shipley.ac.uk) or from the Clerk to the Corporation at:-

ShipleY College  
Victoria Road  
ShipleY  
BD18 3LQ

The Clerk to the Corporation maintains a register of financial and personal interests of the members of the Corporation. The register is available for inspection at the above address.

All members of the Corporation are able to take independent professional advice in furtherance of their duties at the College's expense and have access to the Clerk of the Corporation, who is responsible to the Board for ensuring compliance with all applicable procedures and regulations. The appointment and removal of the Clerk are matters for the Corporation as a whole.

Formal agendas, papers and reports are supplied to the Corporation in a timely manner, prior to Corporation meetings. Briefings are also provided on an ad-hoc basis.

The Corporation has a strong and independent non-executive element and no individual or group dominates its decision making process. The Corporation considers that each of its non-executive members is independent of management and free from any business or other relationship which could materially interfere with the exercise of their independent judgement.

There is a clear division of responsibility in that the roles of the Chair of the Corporation and Principal are separate.

### **Appointments to the Corporation**

Any new appointments to the Corporation are a matter for the consideration of the Corporation as a whole. The Corporation has a Search Committee consisting of three members of the Corporation plus an independent external co-opted member, which is responsible for the selection and nomination of any new member for the Corporation's consideration. The Corporation is responsible for ensuring that appropriate training is provided as required.

Members of the Corporation are appointed for a term of office not exceeding 4 years.

## Corporation performance

Self Assessed Key Strengths and Areas for Improvement for the Corporation (2016/17) as identified in the whole College SAR were Considered by the Corporation on 12 December 2017 as:

### Strengths:

#### > College SAR:

- During 2016/17 individual governor attendance at Corporation and Committee meetings was excellent at 89%; well above the sector average of 81%.
- The Corporation actively and professionally entered into the Area Review process and subsequent discussions resulting from the recommendation for a 3 college merger, with the outcome still to be decided.
- Very positive outcomes from Governors' self assessment review carried out in Summer 2017, rating all key questions between 4 & 4.9 (5 being highest) bar 'Corporation members fully and positively participate in discussions' at 3.9, due to a few governors who have less verbal interaction. As a result of the self assessment review a number of changes have been agreed to improve the performance of the Corporation.
- Regular training and updates for staff and Corporation members takes place, which includes training to keep all informed about the Government duties placed on colleges for safeguarding; including Prevent and promoting of British Values, SEND and health & safety.
- Leaders, managers and governors of the College are very ambitious and work continually to consistently improve outcomes for all learners.
- Governors have a very good range of skills and are enthusiastic and committed in their support of the College. Their oversight of finance, estates, audit and IT is outstanding and they contribute fully to the strategy for the future direction of the College's curriculum.
- Some governors have an educational background and training activities for all governors related to teaching & learning ensures continuous development of governors' understanding and skills in challenging learners' achievements and weaknesses in the quality of provision.
- Governors hold senior leaders to account in regular meetings for all aspects of the College's performance across all groups of learners to ensure none is disadvantaged or underachieve.
- There is a Liaison governor for Equality & Diversity and 1 Safeguarding Liaison governor
- 4 governors participated in the 3 Learning Walks this year, following an agreed set of protocols.

#### > Ofsted Inspection:

- The role of governors is effectively challenging senior leaders about learners' outcomes and teaching and learning
- Leaders, governors and managers have ensured that safeguarding arrangements are fit for purpose and that action is taken to safeguard learners.
- Governors show a secure understanding of safeguarding and the central importance it has within the College'.
- Governors now have a comprehensive knowledge of the College and a greater involvement in college life, particularly with teaching, learning and assessment. They have improved their knowledge base by upskilling existing



## SHIPLEY COLLEGE

governors and appointing new governors who have an education background. They carry out learning walks with senior managers and are linked with heads of sector. Governors use the knowledge and skills gained from their training and increased involvement to ask highly pertinent questions at their meetings, providing more effective challenge for senior managers on these aspects of provision’.

- Senior Managers and Governors have worked successfully to develop a culture of high aspirations within the College’.

### **Areas for Improvement:**

Monitor the progress of Senior Leaders in achieving the areas for improvement identified in the whole College SAR, namely:

#### ➤ **College SAR:**

- Achievement for the few underperforming Vocational & Apprenticeship courses
- High grades (value added) for 19 learners on Subsidiary Diplomas; for small numbers on Diplomas in Art/Design, IT, Music and Creative Media; for Diploma in Sport
- Some Maths & English outcomes; Functional Skills Maths for L1 & small numbers of L2 learners; small numbers of L2 English 19+ & study programmes learners; small numbers on L3 Core Maths, & with Maths and English attendance still not equal to vocational classes

### **Remuneration Committee**

Throughout the year ended 31 July 2018, the College’s remuneration committee comprised of three members of the Corporation. The committee’s responsibilities are to make recommendations to the Board on the remuneration and benefits of the Principal and other senior postholders.

Details of remuneration for the year ended 31 July 2018 are set out in note 6 to the financial statements.

### **Audit Committee**

The Audit Committee is comprised of up to six members of the Corporation (excluding the Principal, Chair of the Corporation, staff members and Members of the F&GP Committee) plus one co-opted non-member of the Corporation; this latter member provides independence and experience to the committee. The committee operates in accordance with written terms of reference approved by the Corporation. Its purpose is to advise the Corporation on the adequacy and effectiveness of the College’s system of internal control and its arrangements for risk management, control and governance processes.

The Audit Committee meets twice a year and provides a forum for reporting by the College’s internal and external auditors, who have access to the Committee for independent discussion, without the presence of College management. The Committee also receives and considers reports from the Funding Body as they affect the College’s business.

The College appoints specialist services to review the systems of internal control; risk management controls and governance processes in accordance with an agreed plan of assurance and report their findings to management and the Audit Committee. Management are responsible for the implementation of agreed recommendations and Audit committee

## SHIPLEY COLLEGE

undertake periodic follow up reviews to ensure such recommendations have been implemented.

The Audit Committee also advises the Corporation on the appointment of Internal, Regularity and Financial statement auditors and their remuneration for both audit and non-audit work as well as reporting annually to the Corporation.

### **Finance & General Purposes Committee**

The F&GP Committee comprises 6 members of the Corporation (excluding members of the Audit Committee). The committee operates in accordance with written terms of reference approved by the Corporation. Its main responsibilities are:

- To monitor the implementation of the College's Financial Strategy
- To recommend annual estimates of income and expenditure for approval by the Corporation
- To regularly monitor:
  - the 3 year financial forecasts of the College
  - the annual budget updates
  - the cashflow forecasts
  - the management accounts and end of year accounts
  - a range of budget ratios
- To evaluate and advise the Corporation on major financial proposals and major capital projects.

The committee will be known as the Finance and Resources Committee following the July 2018 meeting.

### **Curriculum and Quality Committee**

The C&Q Committee comprises up to 12 members of the Corporation. The committee operates in accordance with written terms of reference approved by the Corporation. Its main responsibilities are:

- To consider and recommend to the Corporation the College's Annual Self-Assessment Report and advise the Corporation on the College's arrangements for monitoring the College Quality Improvement plan (QIP) arising from the report.
- To consider and recommend to the Corporation the College's Development Plan and advise the Corporation on the College's arrangements for monitoring the plan.
- To consider the Quality Policy and annual Quality Cycle including supporting data sources for the College and make recommendations to the Corporation on assessing quality and ensuring continuous improvement.
- To undertake an annual review of the educational character of the College and maintain an overview of the College's curriculum and programme developments, making recommendations to the Corporation, as appropriate.
- To monitor and review for presentation to the Corporation:
  - Student end of year achievement rates compared to relevant national averages.
  - Student achievement of aspirational target grades.
- To receive an annual report and recommend to the Corporation the College performance management, training and development process for observation of teaching, learning and assessment (OTLA).

## SHIPLEY COLLEGE

### **Search Committee**

The Corporation has a Search Committee consisting of three members of the Corporation plus an independent external co-opted member. The committee operates in accordance with written terms of reference approved by the Corporation. Its main responsibilities are:

- Advising on the appointment of Members (other than as a Staff or Student Member) of the Corporation and such other matters relating to membership and appointments as the Corporation may remit to the Committee.
- Gathering, screening and short listing nominations in respect of vacancies on the Corporation.
- Considering and making recommendations to the Corporation on the composition and balance of the Corporation and its Committees.
- For advising the Corporation on the reappointment of members on the expiry of their term of office.

### **Internal Control**

#### **Scope of responsibility**

The Corporation is ultimately responsible for the College's system of internal control and for reviewing its effectiveness. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Corporation has delegated the day-to-day responsibility to the Principal, as Accounting Officer, for maintaining a sound system of internal control that supports the achievement of the College's policies, aims and objectives whilst safeguarding the public funds and assets for which he is personally responsible, in accordance with the responsibilities assigned to him in the Financial Memorandum between the College and the funding bodies. He is also responsible for reporting to the Corporation any material weaknesses or break-downs in internal control.

#### **The purpose of the system of internal control**

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of College policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in the College for the year ended 31 July 2018 and up to the date of approval of the annual report and financial statements.

#### **Capacity to handle risk**

The Corporation has reviewed the key risks to which the College is exposed, together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Corporation is of the view that there is a formal ongoing process for identifying, evaluating and managing the College's significant risks that has been in place for the year ended 31 July 2018 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the Corporation.

#### **The risk and control framework**

The system of internal control is based on a framework of regular management information, administration procedures including the segregation of duties, and a system of delegation and accountability. In particular, it includes:

## SHIPLEY COLLEGE

- Comprehensive budgeting systems with an annual budget, which is reviewed and agreed by the Corporation
- Regular reviews by the Corporation of periodic and annual financial reports which indicate financial performance against forecasts
- Setting targets to measure financial and other performance
- Clearly defined capital investment control guidelines
- The adoption of formal project management disciplines, where appropriate

The College has not appointed an internal audit service for the year ended 31st July 2018. For that year, the College management and Governors have assessed the internal controls and developed a Board Assurance Framework, clearly showing the mapping of assurance sources against the risks identified.

The College analysed the risks to which it was exposed and a programme of assurance was agreed with the Audit Committee with work appointed to specialist auditors where further assurance was identified as being required. The Committee was provided with regular reports on this assurance activity in the College which included a follow up on the previous recommendations.

### **Review of effectiveness**

As Accounting Officer, the Principal has responsibility for reviewing the effectiveness of the system of internal control. The Accounting Officer's review of the effectiveness of the system of internal control is informed by:

- The work of the specialist auditors appointed for specific assurance
- The work of the executive managers within the College who have responsibility for the development and maintenance of the internal control framework
- Comments made by the College's financial statements auditors and the regularity auditors in their management letters and other reports.

The Accounting Officer has been advised on the implications of the result of his review of the effectiveness of the system of internal control by the Audit Committee which oversees the work of internal audit assurance providers, and a plan to address weaknesses and ensure continuous improvement of the system is in place.

The Accounting Officer and Senior Management Team receive reports setting out key performance and risk indicators and considers possible control issues brought to their attention by early warning mechanisms, which are embedded within the departments. The Principal and Senior Management Team and Audit Committee also receive regular reports internal audit assurance providers, which include recommendations for improvement. The Audit Committee's role in this area is confined to a high-level review of the arrangements for internal control. The Corporation's agenda includes a regular item for consideration of risk and control and receives reports thereon from the Accounting Officer and the Audit Committee. The emphasis is on obtaining the relevant degree of assurance and not merely reporting by exception. At its July 2018 meeting, the Corporation carried out the annual assessment for the year ended 31 July 2018.

Based on the advice of the Audit Committee and the Accounting Officer, the Corporation is of the opinion that the College has an adequate and effective framework for governance, risk management and control, and has fulfilled its statutory responsibility for "the effective and efficient use of resources, the solvency of the institution and the body and the safeguarding of their assets".

### **Going Concern**

Although the balance sheet shows a total net liability of £1270k, excluding the pension liability the College has net assets of £1,875k. Of the total pension liability of £3,145k, only the agreed schedule of pension contributions is due for payment within twelve months from the date of signing the financial statements.

## SHIPLEY COLLEGE

The funding for 2017/18 increased in line with the lagged funding methodology and is expected to increase further in future years in line with the increase in current enrolments. The College has generated an operating surplus of £126k, before the cost of the Defined Benefit Scheme adjustments, thus improving the net assets and maintaining the cash reserves.

As at 31 July 2018 the College had net current liabilities of £183k. This includes £208k holiday pay accrual and £89k deferred income from Government capital grants in line with the requirements of FRS102. The holiday pay accrual will be released as part of the normal salary payment in August and the capital grant release to income over the next twelve months so these do not affect the cashflows of the College. The College has in place an overdraft facility of £100k which was not utilised at year end but can be utilised to fund short term cash requirements.

The College has prepared 4 year financial forecasts and 2 year cashflow statements and has successfully secured new income sources in this period. Based on this, the Corporation is confident that the College will generate sufficient cash flows to meet its obligations as they fall due for payment. For this reason, it continues to adopt the going concern basis in preparing these financial statements.

Approved by order of the members of the Corporation on 11 December 2018 and signed on its behalf by:-



**Joanne Beaumont**  
**Chair of the Corporation**  
**11 December 2018**



**Mr N Chohan**  
**Principal & Accounting Officer**

**STATEMENT OF REGULARITY, PROPRIETY AND COMPLIANCE**

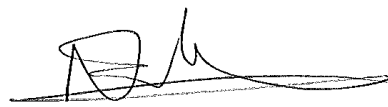
The Corporation has considered its responsibility to notify the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of funding, under the College's grant funding agreement and contracts with ESFA. As part of our consideration we have had due regard to the requirements of the grant funding agreements and contracts with ESFA.

We confirm on behalf of the Corporation, that after due enquiry, and to the best of our knowledge, we are able to identify any material irregular or improper use of funds by the College, or material non-compliance with the terms and conditions of funding under the College's grant funding agreements and contract with ESFA.

We confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the ESFA.



**Joanne Beaumont**  
**Chair of the Corporation**  
**11 December 2018**



**Mr N Chohan**  
**Principal & Accounting Officer**

## **STATEMENT OF THE RESPONSIBILITIES OF THE MEMBERS OF THE CORPORATION FOR THE FINANCIAL STATEMENTS**

The members of the Corporation, as charity trustees, are required to present audited financial statements for each financial year.

Within the terms and conditions of the College's grant funding agreements and contracts with ESFA, the Corporation – through its accounting officer – is required to prepare financial statements and an operating and financial review for each financial year in accordance with the 2015 Statement of Recommended Practice – Accounting for Further and Higher Education, ESFA's college accounts direction and the UK's Generally Accepted Accounting Practice, and which give a true and fair view of the state of affairs of the college and its surplus / deficit of income over expenditure for that period.

In preparing the financial statements, the Corporation is required to:

- select suitable accounting policies and apply them consistently
- make judgements and estimates that are reasonable and prudent
- state whether applicable Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements
- prepare financial statements on the going concern basis, unless it is inappropriate to assume that the College will continue in operation.

The Corporation is also required to prepare a Members' Report which describes what it is trying to do and how it is going about it, including information about the legal and administrative status of the College.

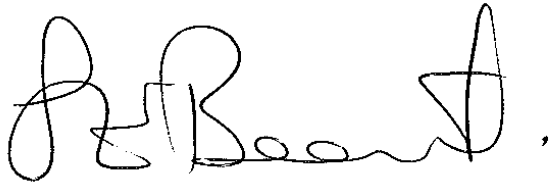
The Corporation is responsible for keeping proper accounting records which disclose, with reasonable accuracy at any time, the financial position of the College and which enable it to ensure that the financial statements are prepared in accordance with relevant legislation including the Further and Higher Education Act 1992 and Charities Act 2011, and relevant accounting standards. It is responsible for taking steps that are reasonably open to it to safeguard its assets and to prevent and detect fraud and other irregularities.

The Corporation is responsible for the maintenance and integrity of the College's website; the work carried out by auditors does not involve consideration of these matters and, accordingly, the auditors accept no responsibility for any changes that may have occurred to the financial statements since they were initially presented on the website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Members of the Corporation are responsible for ensuring that expenditure and income are applied for the purposes intended by Parliament and that the financial transactions conform to the authorities that govern them. In addition, they are responsible for ensuring that funds from ESFA are used only in accordance with ESFA's grant funding agreements and contracts and any other conditions that may be prescribed from time to time. Members of the Corporation must ensure that there are appropriate financial and management controls in place to safeguard public and other funds and ensure they are used properly. In addition, members of the Corporation are responsible for securing economical, efficient and effective management of the College's resources and expenditure so that the benefits that should be derived from the application of public funds from ESFA are not put at risk.

SHIPLEY COLLEGE

Approved by order of the Members of the Corporation on 11 December 2018 and signed on its behalf by:-

A handwritten signature in black ink, appearing to read 'J Beaumont', with a comma at the end. The signature is written in a cursive style.

**Joanne Beaumont**  
**Chair of the Corporation**  
**11 December 2018**





## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE CORPORATION OF SHIPLEY COLLEGE**

### **Opinion**

We have audited the financial statements of Shipley College (the 'College') for the year ended 31 July 2018 which comprise the Statement of Comprehensive Income, the Statement of Changes in Reserves, the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 'the Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the College's affairs as at 31 July 2018 and of the College's deficit of income over expenditure for the year then ended; and
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Corporation's use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Corporation have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the College's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

### **Other information**

The Corporation is responsible for the other information. The other information comprises the information included in the report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Post 16 Audit Code of Practice issued by the Education and Skills Funding Agency requires us to report to you if, in our opinion:

- adequate accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- the information given in the Strategic Report, including the operating and financial review and Statement of Corporate Governance and Internal Control, is inconsistent with the financial statements; and
- we have not received all the information and explanations we require for our audit.

**Responsibilities of the Corporation**

As explained more fully in the Statement of the Responsibilities of the Members of the Corporation set out on pages 23-24, the Corporation is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view and for such internal control as the Corporation determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Corporation is responsible for assessing the College’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Corporation intends to cease operations, or have no realistic alternative but to do so.

**Auditor’s responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council’s website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor’s report.

**Use of the audit report**

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK). Those standards require us to comply with the Financial Reporting Council’s Ethical Standard. This report is made solely to the Corporation as a body, in accordance with Article 22 of the College’s Articles of Government. Our audit work has been undertaken so that we might state to the Corporation those matters we are required to state to them in an auditor’s report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the College and the Corporation, as a body, for our audit work, for this report, or for the opinions we have formed.

Signed: *Mazcos LLP*

Date: *11/12/18*

Chartered Accountants and Statutory Auditor  
Park View House  
58 The Ropewalk  
Nottingham  
NG1 5DW



**TO: THE CORPORATION OF SHIPLEY COLLEGE AND SECRETARY OF STATE FOR EDUCATION ACTING THROUGH THE DEPARTMENT FOR EDUCATION (“THE DEPARTMENT”)**

In accordance with the terms of our engagement letter dated 24 September 2018 and further to the requirements of the funding agreement with the Education and Skills Funding Agency we have carried out an engagement to obtain limited assurance about whether anything has come to our attention that would suggest that in all material respects the expenditure disbursed and income received by Shipley College during the period 1 August 2017 to 31 July 2018 have not been applied to the purposes identified by Parliament and the financial transactions do not conform to the authorities which govern them.

The framework that has been applied is set out in the Post 16 Audit Code of Practice (“the Code”) issued by the Department. In line with this framework, our work has specifically not considered income received from the main funding grants generated through the Individualised Learner Record (ILR) returns, for which the Department has other assurance arrangements in place.

This report is made solely to the Corporation of Shipley College and the Department in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the Corporation of Shipley College and the Department those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Corporation of Shipley College and the Department for our work, for this report, or for the conclusion we have formed.

**Respective responsibilities of Shipley College and the reporting accountant**

The Corporation of Shipley College is responsible, under the requirements of the Further & Higher Education Act 1992, subsequent legislation and related regulations and guidance, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession’s ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Code. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 August 2017 to 31 July 2018 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

**Approach**

We conducted our engagement in accordance with the Code issued by the Department. We performed a limited assurance engagement as defined in that framework.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity of the College’s income and expenditure.

## SHIPLEY COLLEGE

The work undertaken to draw to our conclusion includes:

- Reviewed the statement on the College's regularity, propriety and compliance with Funding body terms and conditions of funding.
- Reviewed the College's completed self-assessment questionnaire on regularity.
- Read the financial agreement with the Education and Skills Funding Agency.
- Tested a sample of expenditure disbursed and income received to consider whether they have been applied to purposes intended by Parliament and in accordance with funding agreements where relevant.
- Reviewed all payments to senior post holders on termination of employment or in respect of claims made in the year.
- Reviewed approved policies and procedures operating during the year for each funding stream that has specific terms attached.
- Obtained the policy for personal gifts and/or hospitality.
- Obtained the register of personal interests.
- Obtained the financial regulations/financial procedures.
- Obtained the College's whistle blowing policy.

### Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 August 2017 to 31 July 2018 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Signed: *Mazars LLP*

Date: *11/12/18*

Mazars LLP  
Chartered Accountants and Statutory Auditor  
Park View House  
58 The Ropewalk  
Nottingham  
NG1 5DW

**STATEMENT OF COMPREHENSIVE INCOME**

	<b>Note</b>	<b>Year ended 31 July 2018 £'000</b>	<b>Year ended 31 July 2017 £'000</b>
<b>INCOME</b>			
Funding body grants	2	7,088	7,008
Tuition Fees and Education contracts	3	576	474
Other grants and contracts	4	442	500
Other income	5	260	248
<b>Total income</b>		8,366	8,230
<b>Expenditure</b>			
Staff costs	6	6,258	5,863
Other operating expenses	8	2,019	2,167
Depreciation	11	279	296
Interest and Other Finance Costs	9	86	124
<b>Total expenditure</b>		8,642	8,450
<b>Deficit before tax</b>		(276)	(220)
Taxation	10	-	-
<b>Deficit for the year</b>		(276)	(220)
Actuarial gain in respect of pension schemes	20	749	2,301
<b>Total Comprehensive surplus for the year</b>		473	2,081

The notes on pages 33 to 51 form part of these financial statements

**STATEMENT OF CHANGES IN RESERVES**

	<b>Income and expenditure account £'000</b>	<b>Revaluation reserve £'000</b>	<b>Total £'000</b>
<b>Balance at 31<sup>st</sup> July 2016</b>	(3,948)	124	(3,824)
Deficit for the year	(220)	-	(220)
Other comprehensive expenditure	(2,301)	-	(2,301)
<b>Total comprehensive deficit for the year</b>	(2,081)	-	(2,081)
Transfers between revaluation and income and expenditure reserves	4	(4)	-
<b>Balance at 31<sup>st</sup> July 2017</b>	(1,863)	120	(1,743)
Deficit for the year	(276)	-	(276)
Other comprehensive income	749	-	749
<b>Total comprehensive surplus for the year</b>	473	-	473
Transfers between revaluation and income and expenditure reserves	3	(3)	-
<b>Balance at 31 July 2018</b>	(1,387)	117	(1,270)

The notes on pages 33 to 51 form part of these financial statements.

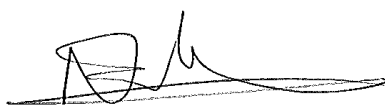
**BALANCE SHEET 31 JULY 2018**

	<b>Note</b>	<b>2018</b>	<b>2017</b>
		<b>£'000</b>	<b>£'000</b>
<b>NON CURRENT ASSETS</b>			
Tangible Fixed Assets	11	5,240	5,377
Investments	12	1	1
		<u>5,241</u>	<u>5,378</u>
<b>CURRENT ASSETS</b>			
Trade and other receivables	13	416	331
Cash and cash equivalents	14	455	471
<b>Total current assets</b>		<u>871</u>	<u>802</u>
<b>Creditors: amounts falling due within one year</b>	15	(1,054)	(1,141)
<b>Net current liabilities</b>		<u>(183)</u>	<u>(339)</u>
<b>Total assets less current liabilities</b>		<u>5,058</u>	<u>5,039</u>
<b>Creditors: amounts falling due after more than one year</b>	16	(2,940)	(3,030)
<b>Provisions</b>			
Defined benefit obligations	20	(3,145)	(3,492)
Other Provisions	17	(243)	(260)
<b>TOTAL NET LIABILITIES</b>		<u>(1,270)</u>	<u>(1,743)</u>
<b>UNRESTRICTED RESERVES</b>			
Income and expenditure account	20	(1,387)	(1,863)
Revaluation reserve		117	120
<b>TOTAL UNRESTRICTED RESERVES</b>		<u>(1,270)</u>	<u>(1,743)</u>

These financial statements on pages 29-51 were approved and authorised for issue by the Corporation on 11 December 2018 and were signed on its behalf by:



**Joanne Beaumont**  
Chair of the Corporation  
11 December 2018



**Mr N Chohan**  
Principal & Accounting Officer

**STATEMENT OF CASH FLOWS  
YEAR ENDED 31 JULY 2018**

	<b>Notes</b>	<b>2018</b>	<b>2017</b>
		<b>£'000</b>	<b>£'000</b>
<b>Cash flow from operating activities</b>			
Deficit for the year		(276)	(220)
<b>Adjustment for non cash items</b>			
Depreciation		279	296
Loss on disposals of fixed assets		-	2
Deferred capital grants released to income		(131)	(130)
Defined benefit pension scheme cost less contributions payable		316	349
Decrease in trade debtors		9	21
Decrease/(Increase) in prepayments and accrued income		4	(74)
(Increase)/Decrease in other debtors		(104)	176
Decrease/(Increase) in amounts due from/to subsidiary		6	(40)
(Decrease)/Increase in trade creditors		(14)	7
Increase/(Decrease) in taxation and social security		9	(3)
(Decrease)/Increase in other creditors		(9)	9
Decrease in accruals and deferred income		(38)	(33)
Decrease in provisions		(17)	(17)
Increase in holiday pay accrual		6	27
<b>Adjustment for investing and financing activities</b>			
Pension finance cost		86	124
<b>Net cash inflow from operating activities</b>		<u>126</u>	<u>494</u>
<b>Cash flow from investing activities</b>			
Payments made to acquire fixed assets		(142)	(158)
<b>Net cash outflow from investing activities</b>		<u>(142)</u>	<u>(158)</u>
<b>(Decrease)/increase in cash and cash equivalents in the year</b>			
		(16)	336
Cash and cash equivalents at beginning of the year	14	471	135
Cash and cash equivalents at end of the year	14	<u>455</u>	<u>471</u>

The notes on pages 33 to 51 form part of these financial statements.



## **1. ACCOUNTING POLICIES**

### **Statement of accounting policies**

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the financial statements.

### **Basis of preparation**

These financial statements have been prepared in accordance with the *Statement of Recommended Practice: Accounting for Further and Higher Education 2015* (the 2015 FE HE SORP), the *College Accounts Direction for 2017 to 2018* and in accordance with Financial Reporting Standard 102 - "The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland" (FRS 102). The College is a public benefit entity and has therefore applied the relevant public benefit requirements of FRS 102.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the College's accounting policies.

### **Basis of accounting**

The financial statements are prepared in accordance with the historical cost convention as modified by the use of previous valuations as deemed cost at transition for certain non-current assets.

### **Basis of consolidation**

The College's financial statements do not consolidate the results of Shipley College Services Limited or Shipley College Developments Limited on the grounds that the subsidiaries undertakings are dormant or not considered material to the financial statements.

### **Going Concern**

Although the balance sheet shows a total net liability of £1270k, excluding the pension liability the College has net assets of £1,875k. Of the total pension liability of £3,145k, only the agreed schedule of pension contributions is due for payment within twelve months from the date of signing the financial statements.

The funding for 2017/18 increased in line with the lagged funding methodology and is expected to increase further in future years in line with the increase in current enrolments. The College has generated an operating surplus of £126k, before the cost of the Defined Benefit Scheme adjustments, thus improving the net assets and maintaining the cash reserves.

As at 31 July 2018 the College had net current liabilities of £183k. This includes £208k holiday pay accrual and £89k deferred income from Government capital grants in line with the requirements of FRS102. The holiday pay accrual will be released as part of the normal salary payment in August and the capital grant release to income over the next twelve months so these do not affect the cashflows of the College. The College has in place an overdraft facility of £100k which was not utilised at year end but can be utilised to fund short term cash requirements.

The College has prepared 4 year financial forecasts and 2 year cashflow statements and has successfully secured new income sources in this period. Based on this, the Corporation is confident that the College will generate sufficient cash flows to meet its obligations as they

## **1. ACCOUNTING POLICIES (CONTINUED)**

fall due for payment. For this reason, it continues to adopt the going concern basis in preparing these financial statements.

### **Recognition of income**

#### ***Revenue Grant funding***

Government revenue grants include funding body recurrent grants and other grants and are accounted for under the accrual model as permitted by FRS 102. Funding body recurrent grants are measured in line with best estimates for the period of what is receivable and depend on the particular income stream involved. Any under achievement for the Adult Education Budget is adjusted for and reflected in the level of recurrent grant recognised in the income and expenditure account. The final grant income is normally determined with the conclusion of the year end reconciliation process with the funding body following the year end, and the results of any funding audits. 16-18 learner-responsive funding is not normally subject to reconciliation and is therefore not subject to contract adjustments.

Grants (including research grants) from non-government sources are recognised in income when the College is entitled to the income and performance related conditions have been met. Income received in advance of performance related conditions being met is recognised as deferred income within creditors on the balance sheet and released to income as the conditions are met.

#### ***Capital Grant funding***

Government capital grants are capitalised, held as deferred income and recognised in income over the expected useful life of the asset, under the accrual model as permitted by FRS102. Other, non government capital grants are recognised in income when the College is entitled to the funds subject to any performance related conditions being met. Income received in advance of performance related conditions being met is recognised as deferred income within creditors on the Balance Sheet and released to income as conditions are met.

#### ***Fee Income***

Income from tuition fees is stated gross of any expenditure which is not a discount and is recognised in the period for which it is received.

#### ***Investment Income***

All income from short-term deposits is credited to the income and expenditure account in the period in which it is earned on a receivable basis.

### **Agency arrangements**

The College acts as an agent in the collection and payment of certain discretionary support funds. Related payments received from the funding bodies and subsequent disbursements to students are excluded from the income and expenditure of the College where the College is exposed to minimal risk or enjoys minimal economic benefit related to the transaction. These transactions are shown separately in note 22, except for 5% of the grant which is available to the College to cover administration costs relating to the grant.

### **Accounting for Post retirement benefits**

Retirement benefits for employees of the College are provided by the Teachers' Pension Scheme (TPS) and the West Yorkshire Pension Fund (WYPF). These are defined benefit schemes which are externally funded and contracted out of the State Second Pension.

**1. ACCOUNTING POLICIES (CONTINUED)**

***Teachers' Pension Scheme (TPS)***

The TPS is an unfunded scheme. Contributions to the TPS are calculated so as to spread the cost of pensions over employees' working lives with the College in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by qualified actuaries on the basis of valuations using a prospective benefit method.

As stated in Note 20, the TPS is a multi employer scheme and the College is unable to identify its share of the underlying assets and liabilities of the scheme on a consistent and reasonable basis. The TPS is therefore treated as a defined contribution scheme and the contributions recognised as an expense in the income statement in the periods during which services are rendered by employees.

***West Yorkshire Pension Scheme (WYPF)***

The WYPF is a funded scheme and the assets are held separately from those of the College in separate trustee administered funds. The WYPF liabilities are measured using the projected unit credit method and discounted at the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to the operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred.

Net interest on the net defined benefit liability/asset is also recognised in the Statement of Comprehensive Income and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other comprehensive income.

Actuarial gains and losses are recognised immediately in actuarial gains and losses.

**Short term Employment benefits**

Short term employment benefits such as salaries and compensated absences (holiday pay) are recognised as an expense in the year in which the employees render service to the College. Any unused benefits are accrued and measured as the additional amount the College expects to pay as a result of the unused entitlement.

**Enhanced pensions**

The actual cost of any enhanced ongoing pension to a former member of staff is paid by the College annually. An estimate of the expected future cost of any enhancement to the ongoing pension of a former member of staff is charged in full to the College's income and expenditure account in the year that the member of staff retires. In subsequent years a charge is made to provisions in the balance sheet using the enhanced pension spreadsheet provided by the funding bodies.

**1. ACCOUNTING POLICIES (CONTINUED)**

**Non Current Assets - Tangible fixed assets**

Tangible fixed assets are stated at deemed cost less accumulated depreciation and accumulated impairment losses. Certain items of fixed assets that had been revalued to fair value on or prior to the date of transition to the 2015 FE HE SORP, are measured on the basis of deemed cost, being the revalued amount at the date of that revaluation.

*Freehold Land and buildings*

Land and Buildings inherited from the Local Education Authority are stated in the balance sheet at valuation, the associated credit is included in the revaluation reserve. The difference between depreciation charged on the historic cost of the assets and the actual charge for the year calculated on the revalued amount is released to the income and expenditure account on an annual basis.

Building improvements made since the valuation are included in the balance sheet at cost. Freehold land is not depreciated as it is considered to have an infinite useful life. Freehold buildings are depreciated over the expected useful economic life to the College of 50 years.

Where land and buildings are acquired with the aid of specific grants, they are capitalised and depreciated as above. The related grants are credited to a deferred capital grant account and are released to the income and expenditure account over the expected useful economic life of the related asset on a basis consistent with the depreciation policy.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying amount of the fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Comprehensive Income and Expenditure.

On adoption of FRS 102, the College followed the transitional provision to retain the book value of land and buildings, which were revalued in 1996, as deemed cost but not to adopt a policy of revaluations of these properties in the future.

*Leasehold property Improvements*

Building improvements made to existing buildings held under operating leases are included in the balance sheet at cost and depreciated over the expected useful economic life to the College of 50 years or period of the lease if shorter than 50 years.

*Subsequent expenditure on existing fixed assets*

Where significant expenditure is incurred on tangible fixed assets it is charged to the income and expenditure account in the period it is incurred, unless it meets one of the following criteria, in which case it is capitalised and depreciated on the relevant basis:

- Market value of the fixed asset has subsequently improved;
- Assets capacity increases; or
- Substantial improvement in the quality of output or reduction in operating costs; or
- Significant extension of the assets life beyond that conferred by repairs and maintenance.

*Buildings owned by third parties*

Where land and buildings are used, but the legal rights are held by a third party (for example a charitable trust), they are only capitalised if the College has rights or access to ongoing future economic benefit.

## **1. ACCOUNTING POLICIES (CONTINUED)**

### *Equipment*

Equipment is defined as any item (including furniture and sets of inter-dependent items) purchased or hired by the College which has an expected useful lifespan of at least one year. Equipment costing more than £500 and all computer workstations are capitalised at cost in the period of acquisition and depreciated over 5 years on a straight line basis.

Where equipment is acquired with the aid of specific grants it is capitalised and depreciated in accordance with the above policy, with the related grant being credited to a deferred capital grant account and released to income and expenditure account over the expected useful economic life of the related equipment.

### *Leased assets*

Costs in respect of operating leases are charged on a straight-line basis over the lease term to the Statement of Comprehensive Income and Expenditure. Any lease premiums or incentives relating to leases signed after 1<sup>st</sup> August 2014 are spread over the minimum lease term.

Leasing agreements which transfer to the College substantially all the benefits and risks of ownership of an asset are treated as finance leases.

### *Maintenance of Premises*

The cost of routine corrective maintenance is charged to the income and expenditure account in the period it is incurred.

## **Investment in subsidiaries**

Investments in subsidiaries are accounted for at cost less impairment in the individual financial statements.

## **Taxation**

The College is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the College is potentially exempt from taxation in respect of income or capital gains received within the categories covered by Chapter 3 Part 11 Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

The College is partially exempt in respect of Value Added Tax, so it can only recover a minor element of the VAT charged on its inputs, in 2017/18 this was 5.92%. Irrecoverable VAT on inputs is included in the costs of such inputs and added to the cost of tangible fixed assets as appropriate, where the inputs themselves are tangible fixed assets by nature.

## **Provisions and contingent liabilities**

Provisions are recognised if:

- The College has a present legal or constructive obligation as a result of a past event,
- it is probable that a transfer of economic benefit will be required to settle the obligation, and
- a reliable estimate can be made of the amount of the obligation.

Where the effect of the time value of money is material, the amount expected to be required to settle the obligation is recognised at present value using a pre-tax discount rate. The unwinding of the discount is recognised as a finance cost in the statement of comprehensive income in the period it arises.

## **1. ACCOUNTING POLICIES (CONTINUED)**

A contingent liability arises from a past event that gives the College a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the College. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that an outflow of resources will be required or the amount of the obligation cannot be measured reliably.

Contingent liabilities are not recognised in the balance sheet but are disclosed in the notes to the financial statements.

### **Financial liabilities**

Financial liabilities are classified according to the substance of the financial instrument's contractual obligations, rather than the financial instrument's legal form.

All Financial liabilities held by the College are classified as basic financial instruments in accordance with FRS 102. These instruments are initially recorded at the transaction price less any transaction costs (historical cost). FRS 102 requires that basic financial instruments are subsequently measured at amortised cost, however the College has calculated that the difference between the historical cost and amortised cost basis is not material and so these financial instruments are stated on the balance sheet at historical cost.

### **Cash and cash equivalents**

Cash includes cash in hand, deposits repayable on demand and overdrafts. Deposits are repayable on demand if they are in practice available within 24 hours without penalty.

Cash equivalents are short term, highly liquid investments that are readily convertible to known amounts of cash with insignificant risk of change in value. An investment qualifies as a cash equivalent when it has maturity of 3 months or less from the date of acquisition.

### **Judgements in applying accounting policies and key sources of estimation uncertainty**

In preparing these financial statements, management have made the following judgements:

- Determine whether leases entered into by the College either as a lessor or a lessee are operating or finance leases. These decisions depend on an assessment of whether the risks and rewards of ownership have been transferred from the lessor to the lessee on a lease by lease basis.
- Determine whether there are indicators of impairment of the College's tangible assets. Factors taken into consideration in reaching such a decision include the economic viability and expected future financial performance of the asset.

Other key sources of estimation uncertainty

- Tangible fixed assets

Tangible fixed assets, other than investment properties, are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors. In re-assessing asset lives, factors such as technological innovation and maintenance programmes are taken into account. Residual value assessments consider issues such as future market conditions, the remaining life of the asset and projected disposal values.

**1. ACCOUNTING POLICIES (CONTINUED)**

- West Yorkshire Pension Scheme

The present value of the West Yorkshire Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 20, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2016 has been used by the actuary in valuing the pensions liability at 31 July 2018. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

**2. FUNDING BODY GRANTS**

	<b>2018</b> <b>£'000</b>	<b>2017</b> <b>£'000</b>
Funding body recurrent grant :-		
Education and Skills Funding Agency 16-18	4,455	4,234
Education and Skills Funding Agency Adults	1,711	1,986
Release of government capital grants	118	118
Education and Skills Funding Agency Apprenticeships	622	378
Funding body non recurrent grants	182	292
	7,088	7,008

In 2017, 19+ apprenticeship income of £242k was included in funding body recurrent grant from the Education and Skills Funding Agency for Adults. Following changes in the funding grant arrangements, the income earned in 2018 of £316k is included in Education and Skills Funding Agency Apprenticeships income.

**3. TUITION FEES AND EDUCATION CONTRACTS**

	<b>2018</b> <b>£'000</b>	<b>2017</b> <b>£'000</b>
UK Further Education Students	273	268
Apprenticeship fees	12	
Advanced Learning loans	291	206
	576	474

**4. OTHER GRANTS AND CONTRACTS**

	<b>2018</b> <b>£'000</b>	<b>2017</b> <b>£'000</b>
Other Grants and contracts	442	500

**5. OTHER INCOME**

	<b>2018</b> <b>£'000</b>	<b>2017</b> <b>£'000</b>
Government Capital Grants release – non funding bodies	12	12
Other income	248	236
	260	248

**6. STAFF COSTS**

The average number of persons (including key management personnel) employed by the College during the period, expressed as full-time equivalents, was:

	<b>2018</b>	<b>2017</b>
	<b>No.</b>	<b>No.</b>
Teaching staff	119	108
Non – teaching staff	54	54
	173	162

**Staff costs for the above persons**

	<b>2018</b>	<b>2017</b>
	<b>£'000</b>	<b>£'000</b>
Wages and salaries	4,773	4,480
Social security costs	366	340
Other pension costs (including defined benefit pension adjustments of £316k, 2017 £349k)	1,058	1,017
	6,197	5,837
Contracted out staffing services	61	26
<b>TOTAL STAFF COSTS</b>	6,258	5,863

**Key management personnel**

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the College and are represented by the Senior Management team which comprises the Principal and the two Vice Principals.

**Emoluments of Key management personnel, Accounting Officer and other higher paid staff**

	<b>2018</b>	<b>2017</b>
	<b>No.</b>	<b>No.</b>
The number of Key management personnel including the Accounting Officer was:	3	3

The number of key management personnel who received annual emoluments, excluding pension contributions and employer's National Insurance but including benefits in kind, in the following ranges was :-



SHIPLEY COLLEGE  
Notes to the Accounts for the Year Ended 31 July 2018

**6. STAFF COSTS (CONTINUED)**

	<b>2018</b>	<b>2017</b>
<b>Key management personnel</b>	<b>No.</b>	<b>No.</b>
£20,001- £ 30,000	-	-
£30,001- £ 40,000	-	-
£40,001- £ 50,000	-	-
£50,001- £ 60,000	-	-
£60,001- £ 70,000	2	2
£70,001- £ 80,000	-	-
£80,001- £ 90,000	1	1
	3	3

No other staff received annual emoluments, excluding pension contributions but including benefits in kind in excess of £60,000.

Key management personnel compensation is made up as follows	<b>2018</b>	<b>2017</b>
	<b>£'000</b>	<b>£'000</b>
Salary	217	211
Employer's national insurance contributions	27	26
Benefits in kind	4	-
	248	237
Pension contributions	36	33
<b>Total emoluments</b>	284	270

There were no amounts due to key management personnel that were waived in the year, nor any salary sacrifice arrangements in place. No compensation was paid to key management personnel for loss of office.

No member of the Corporation received any payment from the College for expenses incurred in the course of their duties.

The above compensation includes amounts paid to the Accounting Officer (who is also the highest paid officer) of:-

	<b>2018</b>	<b>2017</b>
	<b>£'000</b>	<b>£'000</b>
Salary	86	85
Benefit in kind	1	-
	87	85
Pension contributions	14	14

The Pension contributions in respect of the Principal and senior post-holders are in respect of the employer's contributions to the Teachers' Pension Scheme and West Yorkshire Pension Fund and are paid at the same rate as for other employees.

**7. OVERSEAS ACTIVITIES**

There were no costs incurred during 2017-18 in respect of overseas activities.

**8. OTHER OPERATING EXPENSES**

	<b>2018</b>	<b>2017</b>
	<b>£'000</b>	<b>£'000</b>
Teaching costs	257	303
Non Teaching costs	1,160	1,117
Premises costs	602	747
	<b>2,019</b>	<b>2,167</b>

Other operating expenses include:

	<b>2018</b>	<b>2017</b>
	<b>£'000</b>	<b>£'000</b>
<b>Operating lease rentals</b>		
Land and Buildings	110	110
Plant and Machinery	17	18
<b>Auditor's remuneration</b>		
Financial statements audit	9	9
Regularity audit	2	2
Teachers Pension audit	1	1
Internal audit assurance	7	5
Loss on disposal of fixed assets	-	2

**9. INTEREST AND OTHER FINANCE COSTS**

	<b>2018</b>	<b>2017</b>
	<b>£'000</b>	<b>£'000</b>
Net interest on defined pension liability (note 20)	86	124

**10. TAXATION**

The members do not believe that the College was liable for any corporation tax arising out of its activities during either year.

SHIPLEY COLLEGE  
Notes to the Accounts for the Year Ended 31 July 2018

**11. TANGIBLE FIXED ASSETS**

	<b>Freehold land and buildings</b>	<b>Long leasehold improvements</b>	<b>Equipment</b>	<b>Total</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Cost or Valuation</b>				
At 1 August 2017	1,154	5,999	3,482	10,635
Additions	-	102	40	142
Disposals	-	-	(63)	(63)
At 31 July 2018	1,154	6,101	3,459	10,714
<b>Depreciation</b>				
At 1 August 2017	335	1,745	3,178	5,258
Charge for Year	26	106	147	279
Eliminated on disposal	-	-	(63)	(63)
At 31 July 2018	361	1,851	3,262	5,474
<b>Net book value at 31 Jul 2018</b>	793	4,250	197	5,240
Net book value at 1 Aug 2017	819	4,254	304	5,377

**12. NON CURRENT INVESTMENTS**

	<b>2018 £'000</b>	<b>2017 £'000</b>
Investment in subsidiary companies	1	1
	1	1

The College owns 100 per cent of the issued ordinary £1 shares of Shipley College Developments Limited, a company incorporated in England and Wales and 51 per cent of the issued ordinary £1 shares of Shipley College Services Limited, a company incorporated in England and Wales. The principal activity of Shipley College Developments Limited was to design and build the Jonathan Silver Building for the College. Shipley College Services Limited has been dormant since incorporation.

SHIPLEY COLLEGE  
Notes to the Accounts for the Year Ended 31 July 2018

**13. TRADE AND OTHER RECEIVABLES**

	<b>2018</b>	<b>2017</b>
	<b>£'000</b>	<b>£'000</b>
Amounts falling due within one year:		
Trade receivables	31	40
Other receivables	127	47
Amount owed from Subsidiary undertakings	-	6
Amounts owed by the funding body (ESFA)	98	74
Prepayments and accrued income	160	164
	<u>416</u>	<u>331</u>

**14. CASH AND OTHER CASH EQUIVALENTS**

	<b>At 31 July</b>	<b>Cash</b>	<b>At 31 July</b>
	<b>2017</b>	<b>flows</b>	<b>2018</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
College Cash in hand and at bank	471	(16)	455
<b>TOTAL</b>	<u>471</u>	<u>(16)</u>	<u>455</u>

**15. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	<b>2018</b>	<b>2017</b>
	<b>£'000</b>	<b>£'000</b>
Trade creditors	286	300
Taxation and social security	114	105
Other creditors	107	102
Amounts owed to the funding body (ESFA)	-	28
Deferred income – government capital grants	89	130
Deferred income – government revenue grants	50	36
Holiday pay accrual	208	202
Accruals and deferred income	200	238
	<u>1,054</u>	<u>1,141</u>

**16. CREDITORS: AMOUNTS FALLING DUE AFTER ONE YEAR**

	<b>2018</b>	<b>2017</b>
	<b>£'000</b>	<b>£'000</b>
Deferred income – government capital grants	2,940	3,030
	<u>2,940</u>	<u>3,030</u>

SHIPLEY COLLEGE  
Notes to the Accounts for the Year Ended 31 July 2018

**17. PROVISIONS**

	<b>Defined benefit obligations £,000</b>	<b>Enhanced pensions £,000</b>	<b>Total £,000</b>
At 1 August 2017	3,492	260	3,752
Decrease in provision	(347)	(17)	(364)
<b>At 31 July 2018</b>	<b>3,145</b>	<b>243</b>	<b>3,388</b>

Defined benefit obligations relate to the liabilities under the College's membership of the Local Government pension Scheme. Further details are given in Note 20.

The enhanced pension provision relates to the cost of staff who have already left the College's employ and commitments for reorganisation costs from which the College cannot reasonably withdraw at the balance sheet date. This provision has been recalculated in accordance with guidance issued by the funding bodies.

The principal assumptions for this calculation are:	<b>2018 £'000</b>	<b>2017 £'000</b>
Interest Rate	2.8%	2.3%
Inflation Rate	2.1%	1.3%

**18. OPERATING LEASES**

At 31 July 2018, the College had outstanding commitments for future minimum lease payments under non-cancellable operating leases as follows:

**Land and buildings**

	<b>2018 £'000</b>	<b>2017 £'000</b>
Due within one year	110	110
Later than one year and not later than five years	440	440
Later than five years	924	1,033
	<b>1,474</b>	<b>1,583</b>

A total of £110k was recognised as an operating lease expense in the year (2017 £110k)

**Equipment**

	<b>2018 £'000</b>	<b>2017 £'000</b>
Due within one year	17	16
Later than one year and not later than five years	9	24
Later than five years	-	1
Total Future minimum lease payments due	<b>26</b>	<b>41</b>

A total of £17k was recognised as an operating lease expense in the year (2017 £18k)

**19. FINANCIAL COMMITMENTS**

As at 31 July 2018 the College had £51k of commitments for equipment orders (2017 nil) and nil for building works (2017 £102k).

**20. DEFINED BENEFIT OBLIGATIONS**

The College's employees belong to two principal post employment benefit plans, the Teachers' Pensions Scheme (TPS) for academic and related staff; and the West Yorkshire Pension Fund for non-teaching staff. Both are defined-benefit plans.

<b>The total pension cost for the period:</b>	<b>2018</b>	<b>2017</b>
	<b>£'000</b>	<b>£'000</b>
Teachers' Pension Scheme: contributions paid	366	347
West Yorkshire Pension Fund –contributions paid	393	338
FRS17 Charge	316	349
Enhanced pension charge to Statement of Comprehensive income	(17)	(17)
<b>Total pension cost for the year within staff costs</b>	<b>1,058</b>	<b>1,017</b>

The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest actuarial valuation of the TPS was 31 March 2012 and of the LGPS 31 March 2016.

Contributions amounting to £62k (2017 £59k) were payable to the schemes at 31<sup>st</sup> July and are included within creditors.

**Teachers' Pension Scheme**

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. These regulations apply to teachers in schools and other educational establishments, including colleges. Membership is automatic for teachers and lecturers at eligible institutions. Teachers and lecturers are able to opt out of the TPS.

The TPS is an unfunded scheme and members contribute on a 'pay as you go' basis – these contributions, along with those made by employers, are credited to the Exchequer under arrangements governed by the above Act. Retirement and other pension benefits are paid by public funds provided by Parliament.

Under the definitions set out in FRS 102 (28.11), the TPS is a multi-employer pension plan. The College is unable to identify its share of the underlying assets and liabilities of the plan.

Accordingly, the College has taken advantage of the exemption in FRS 102 and has accounted for its contributions to the scheme as if it were a defined-contribution plan. The College has set out above the information available on the plan and the implications for the College in terms of the anticipated contribution rates.

The valuation of the TPS is carried out in line with regulations made under the Public Service Pension Act 2013. Valuations credit the teachers' pension account with a real rate of return assuming funds are invested in notional investments that produce that real rate of return.

**20. DEFINED BENEFIT OBLIGATIONS (CONTINUED)**

The latest actuarial review of the TPS was carried out as at 31 March 2012. The valuation report was published by the Department for Education (the Department) on 9 June 2014. The key results of the valuation are:

- New employer contribution rates were set at 16.48% of pensionable pay (including administration fees of 0.08%);
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £191,500 million, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £176,600 million giving a notional past service deficit of £14,900 million;
- an employer cost cap of 10.9% of pensionable pay.
- the assumed real rate of return is 3.0% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.75%. The assumed nominal rate of return is 5.06%.

The new employer contribution rate for the TPS was implemented in September 2015. The next valuation of the TPS is currently underway based on April 2016 data, whereupon the employer contribution rate is expected to be reassessed and will be payable at some point in 2019.

A full copy of the valuation report and supporting documentation can be found on the Teachers' Pension Scheme website.

The pension costs paid to TPS in the year amounted to £368k (2016: £347k)

**FRS 102(28)**

Under the definitions set out in FRS 102 (28.11), the TPS is a multi-employer pension scheme. The College is unable to identify its share of the underlying assets and liabilities of the scheme.

Accordingly, the College has taken advantage of the exemption in FRS 102 and has accounted for its contributions to the scheme as if it were a defined contribution scheme. The College has set out above the information available on the scheme and the implications for the College in terms of the anticipated contribution rates.

**Local Government Pension Scheme (LGPS)**

The LGPS is a funded defined benefit scheme, with the assets held in separate funds administered by the West Yorkshire Pension Fund (WYPF). The total contribution made for the year ended 31 July 2018 was £547k of which employers' contributions totalled £393k and employee's contributions totalled £154k. In addition, the College has entered into an agreement with the LGPS to make additional contributions of a further £45,300 payable over the 3 years to March 2020. The payment included in the accounts for 2017/18 was £14k. The contribution rates for 1 August 2016 to 31 March 2017 was 13.3% for employers, 5.5% -9.9% for employees based on salary levels. Employer contributions increased in April 2017 to 16.1% with no change to employee contributions.

**20. DEFINED BENEFIT OBLIGATIONS (CONTINUED)**

**Principal Actuarial Assumptions**

The following information is based upon a full actuarial valuation of the fund at 31 March 2016 updated to 31 July 2018 by a qualified independent actuary.

	<b>At 31 July 2018</b>	<b>At 31 July 2017</b>
Rate of increase in salaries	3.35%	3.25%
Rate of increase for pensions in payment/inflation	2.1%	2.0%
Discount rate for scheme liabilities	2.8%	2.6%
Inflation assumption (CPI)	2.1%	2.0%
Commutation of pensions to lump sums – maximum cash v 3/80th cash	75%	75%

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	<b>At 31 July 2018</b>	<b>At 31 July 2017</b>
<b>Retiring today</b>		
Males	22.1	22.1
Females	25.3	25.2
<b>Retiring in 20 years</b>		
Males	23.1	23
Females	27.1	27

The College's share of the assets and liabilities in the scheme and the expected rates of return were:

	<b>Value at 31 July 2018 £'000</b>	<b>Value at 31 July 2017 £'000</b>
Equities	8,939	8,371
Government Bonds	1,294	1,056
Other Bonds	419	424
Property	503	479
Cash/liquidity	263	185
Other	565	370
<b>College share of total market value of assets</b>	<b>11,983</b>	<b>10,885</b>
Present value of scheme liabilities		
Funded	(15,108)	(14,356)
Unfunded	(20)	(21)
<b>Deficit in the scheme</b>	<b>(3,145)</b>	<b>(3,492)</b>

**Amounts recognised in the Statement of Comprehensive Income in respect of the plan are as follows:-**

	<b>2018 £'000</b>	<b>2017 £'000</b>
<b>Amounts included in staff costs</b>		
Current service costs	709	687
<b>Total</b>	<b>709</b>	<b>687</b>



**20. DEFINED BENEFIT OBLIGATIONS (CONTINUED)**

**Amounts included in financing costs**

Net finance cost	86	124
	<u>86</u>	<u>124</u>

**Amounts recognised in Other Comprehensive Income**

Return on pension plan assets excluding amounts included in net interest	510	798
Actuarial gain on liabilities	239	1,503

**Amounts recognised in Other Comprehensive Income**

<u>749</u>	<u>2,301</u>
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**Movement in net defined liability during year**

	<b>2018 £'000</b>	<b>2017 £'000</b>
Deficit in scheme at 1 August	(3,492)	(5,320)
Movement in year:		
Employer's service costs (net of employee contributions)	(709)	(687)
Employer's contributions	393	338
Net interest	(86)	(124)
Actuarial gain	749	2,301

**Net defined liability at 31 July**

<u>(3,145)</u>	<u>(3,492)</u>
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**Asset and Liability Reconciliation**

<b>2018 £'000</b>	<b>2017 £'000</b>
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**Changes in the present value of the defined benefit obligations**

<b>Defined benefit obligations at start of period</b>	14,377	14,905
Current service cost	709	687
Interest cost	373	357
Contributions by scheme participants	154	162
Changes in financial assumptions	(239)	(1,503)
Estimated benefits paid	(246)	(231)
<b>Defined benefit obligations at end of period</b>	<u>15,128</u>	<u>14,377</u>

**Changes in the fair value of the plan assets**

<b>Fair value of plan assets at the start of period</b>	10,885	9,585
Interest on plan assets	287	233
Return on plan assets less interest on plan assets	510	798
Employer contributions	393	338
Contributions by scheme participants	154	162
Estimated benefits paid	(246)	(231)
<b>Fair value of plan assets at the end of the period</b>	<u>11,983</u>	<u>10,885</u>

**20. DEFINED BENEFIT OBLIGATIONS (CONTINUED)****The impact of the pension liability on the College's reserves is**

	<b>2018</b> <b>£'000</b>	<b>2017</b> <b>£'000</b>
Income and Expenditure before pension liability	1,758	1,749
Pension liability	(3,145)	(3,492)
Income and expenditure account	<u>(1,387)</u>	<u>(1,743)</u>

On 26 October, the High Court handed down a judgement involving the Lloyds Banking Group's defined benefit pension schemes. The judgement concluded the schemes should be amended to equalise pension benefits for men and women in relation to guaranteed minimum pension benefits, ('GMP'). The Government will need to consider this outcome in conjunction with the Government's recent consultation on GMP indexation in public sector schemes before concluding on any changes required to LGPS schemes

**21. RELATED PARTY TRANSACTIONS**

Due to the nature of the College's operations and the composition of the Corporation, being drawn from local public and private sector organisations it is possible that transactions will take place in which a member of the Corporation may have an interest. All transactions are, however, conducted at arm's length, and in accordance with the College's financial regulations and normal procurement procedures.

No expenses have paid to or on behalf of the Corporation during the year for travel and subsistence expenses and other out of pocket expenses incurred in attending Corporation meetings and charity events in their official capacity.

No member of the Corporation has received any remuneration or waived payments from the College or its subsidiaries during the year (2017 – none).

Transactions with funding bodies are detailed in note 2.

During the year Shipley College Developments Limited a wholly owned subsidiary of the College made no sales to the College (2017 £4k) and gifted nil (2017 £2,465).

During the current and previous years Shipley College made no sales to Shipley College Developments Limited.

At 31 July 2018 Shipley College Developments Limited owed Shipley College nil (2017 £6k).

Shipley College is part of a joint venture agreement with West Yorkshire Consortium of Colleges Limited (WYCC) and the Principal of the College is a Director of WYCC.

The College paid subscriptions to WYCC of £1,500 in 2017/18 (2016/17 £1,500).

The College made a loan to WYCC in 16/17 of £5,000 which was outstanding at 31 July 2017 and is still outstanding at 31 July 2018. A provision for bad debt has been made for this debt as no repayment is currently expected.

At 31 July 2018 a debt of £7,800 for project expenditure due from WYCC is included in income and debtors.

**22. AMOUNTS DISBURSED AS AGENT**

<b>Learner Support Funds</b>	<b>Year ended 31 July 2018</b>	<b>Year ended 31 July 2017</b>
	<b>£'000</b>	<b>£'000</b>
Funding body grants – hardship funds	226	187
<b>TOTAL</b>	<hr/> 226	<hr/> 187
Disbursed to students	(205)	(178)
Staffing	(11)	(9)
<b>Balance unspent at 31 July, included in creditors</b>	<hr/> 10	<hr/> -
	<hr/>	<hr/>

The funding body grants are available solely for the benefit of students; in the majority of instances, the College acts only as paying agent. In these circumstances, the grants and related disbursements are therefore excluded from the Statement of Comprehensive Income.